May 2, 2024

APTIV

First Quarter 2024 Earnings Call



Forward Looking Statements

This presentation, as well as other statements made by Aptiv PLC (the "Company"), contain forward-looking statements that reflect, when made, the Company's current views with respect to current events, certain investments and acquisitions and financial performance. Such forward-looking statements are subject to many risks, uncertainties and factors relating to the Company's operations and business environment, which may cause the actual results of the Company to be materially different from any future results. All statements that address future operating, financial or business performance or the Company's strategies or expectations are forward-looking statements. Factors that could cause actual results to differ materially from these forward-looking statements include, but are not limited to, the following: global and regional economic conditions, including conditions affecting the credit market; global inflationary pressures; uncertainties created by the conflict between Ukraine and Russia, and its impacts to the European and global economies and our operations in each country; uncertainties created by the conflicts in the Middle East and their impacts on global economies; fluctuations in interest rates and foreign currency exchange rates; the cyclical nature of global automotive sales and production; the potential disruptions in the supply of and changes in the competitive environment for raw material and other components integral to the Company's products, including the ongoing semiconductor supply shortage; the Company's ability to maintain contracts that are critical to its operations; potential changes to beneficial free trade laws and regulations, such as the United States-Mexico-Canada Agreement; changes to tax laws; future significant public health crises; the ability of the Company to integrate and realize the expected benefits of recent transactions; the ability of the Company to attract, motivate and/or retain key executives; the ability of the Company to avoid or continue to operate during a strike, or partial work stoppage or slow down by any of its unionized employees or those of its principal customers; and the ability of the Company to attract and retain customers. Additional factors are discussed under the captions "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's filings with the Securities and Exchange Commission. New risks and uncertainties arise from time to time, and it is impossible for us to predict these events or how they may affect the Company. It should be remembered that the price of the ordinary shares and any income from them can go down as well as up. Aptiv disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events and/or otherwise, except as may be required by law.



First Quarter Highlights

STRONG FIRST QUARTER EARNINGS AS COST ACTIONS OFFSET MACRO HEADWINDS

REVENUE

\$4.9B 1Q up 2%¹

EBITDA²

\$720M 1Q Margins of 14.7%

OPERATING INCOME² **\$544M** 1Q Margins of 11.1%

EARNINGS PER SHARE² **\$1.16** 1Q up 27% **\$12.8B** 1Q BOOKINGS ACROSS PORTFOLIO OF INDUSTRY-LEADING ADVANCED TECHNOLOGIES

+3% Growth over market despite high voltage slowdown in North America and Europe

+200BPS OF OI MARGIN EXPANSION AND +24% YOY GROWTH DUE TO THE BENEFIT OF COST ACTIONS TAKEN SINCE LATE 2023

\$600m IN OPPORTUNISTIC SHARE REPURCHASES

1. Revenue growth excludes impact of foreign exchange and commodities.

2. EBITDA, operating income and EPS adjusted for restructuring and other special items; see appendix for detail and reconciliation to US GAAP.



2024 Outlook

STRONG OPERATING EXECUTION AND BENEFIT FROM COST ACTIONS OFFSET MACRO CHALLENGES

NAVIGATING NEAR-TERM HEADWINDS...

...WHILE STRENGTHENING APTIV'S FLEXIBLE BUSINESS MODEL



WEAKER INDUSTRY BACKDROP Slowing demand for EVs and shifting customer mix



WELL-POSITIONED ACROSS ALL POWERTRAINS Supporting record ~2,300 launches in 2024, up ~8% YoY

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FX AND COMMODITY HEADWINDS

Strong MXN Peso, weaker CNY, higher copper pricing



CHALLENGING INFLATIONARY ENVIRONMENT Persistent labor cost pressures and material cost inflation

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COST STRUCTURE OPTIMIZATION

Realizing the benefit from prior cost actions; ongoing actions in 2024



DISCIPLINED CAPITAL DEPLOYMENT

FY share repurchase target increased to \$1.5B; resolution of Motional funding and reduced Aptiv equity interest from 50% to 15%



Bookings Update

ON TRACK TO REACH FULL YEAR BOOKINGS TARGET

BOOKINGS

Lifetime gross program revenues, \$ Billions





1. Cumulative value of bookings

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Advanced Safety & User Experience

STRONG GROWTH IN ACTIVE SAFETY; COST ACTIONS CONTRIBUTING TO MARGIN IMPROVEMENT

1Q 2024 HIGHLIGHTS

GROWTH DRIVERS¹

- Active Safety bookings of \$1.9B
- Revenue Growth: 5%
- 1Q Active Safety growth of 24%; expecting FY growth of ~20%

COST ACTIONS

- Continued benefit from engineering productivity initiatives
- Continued progress sourcing peripherals and SoCs from Chinese semiconductor suppliers
 - Targeting ~50% local China sourcing by 2028

1. Revenue growth excludes impact of foreign exchange and commodities.

1Q 2024 COMMERCIAL HIGHLIGHTS

JAPANESE OEMS

Additional radar awards with Japanese OEM for both North America and Asia Pacific regions

WIND RIVER STUDIO DEVELOPER

Studio Developer award with major local Chinese OEM and showcase at Amazon Web Services (AWS) Prototyping and Innovation Lab

GEN 6 ADAS AWARD

Full system, productized ADAS award with emerging EV partner

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Emerging EV OEM Selects Gen 6 ADAS Platform

PRODUCTIZED SOLUTION DELIVERING TURNKEY HANDS-FREE HIGHWAY AND URBAN ADAS

OEM WILL LEVERAGE APTIV AND WIND RIVER'S FULL-STACK, MODULAR PRODUCT OFFERINGS AND ROADMAP

HIGHLY COMPETITIVE AWARD DEMONSTRATES **EXCEPTIONAL VALUE CREATED BY APTIV SOLUTION**





Modular offerings easily scale from entry level compliance to premium safety, comfort and convenience



AI/ML and system level approach delivers industry leading performance at lower cost than alternatives

Open, developer-friendly platform leveraging software-defined approach enables efficient tailoring to the customer's individual needs



Signal & Power Solutions

COMMERCIAL TRACTION ACROSS INDUSTRIES; FURTHER COST ACTIONS TO OFFSET LABOR INFLATION

1Q 2024 HIGHLIGHTS

GROWTH DRIVERS¹

- Revenue Growth: 1%
- Strong revenue growth in China, driven by local OEMs
- HV declined (4%) with BEV volumes partially offset by hybrid volume growth

COST ACTIONS

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- Ongoing footprint rotation in Europe and North America to improve productivity of global operations
- Executing manufacturing process changes to increase labor productivity
- Implementing further initiatives to increase engineering productivity

1. Revenue growth excludes impact of foreign exchange and commodities.

1Q 2024 COMMERCIAL HIGHLIGHTS

LOCAL CHINESE OEMS Strong traction with local China

Strong traction with local China OEMs; bookings of more than \$1B with key wins across 5 OEMs

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WINNING ACROSS ALL POWERTRAINS

~\$1B architecture award with a Major Global OEM's PHEV and BEV platforms in North America; incumbent supplier on ICE platform

POWER ELECTRONICS

First Power Electronics win with Global EV OEM's next-gen platforms

COMMERCIAL VEHICLE

High voltage architecture award with global truck manufacturer

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Positioned To Win In Every Powertrain

MAJORITY OF PORTFOLIO POWERTRAIN AGNOSTIC AND / OR FLEXIBLE TO ADAPT TO CONSUMER DEMAND

INCREASING CPV WHILE LEVERAGING COMMON / EXISTING CAPABILITIES

Total S&PS Addressable Content Per Vehicle (CPV)

Content increases largely reflect broader application of power distribution offerings BATTERY ELECTRIC CPV: ~\$2300

> FULL / PLUG-IN HYBRID CPV: \$1100 - \$1800

INTERNAL COMBUSTION CPV: ~\$800

LONG-TERM TAILWIND FOR GROWTH; CONSERVATIVE PENETRATION OUTLOOK

\$152

Global Signal & Power Solutions TAM (\$B)

APTIV PORTFOLIO BROADLY POWERTRAIN AGNOSTIC



Aptiv 2024E Revenue by Product Line

\$120 BEV \$78 P/HEV ICE 2022 2030 100 S&P Global²

2023 Aptiv Investor Day internal estimates.
 S&P Global Powertrain Forecast (Mar 2024 Release)

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Early 2024 Customer Event Outreach

ENGAGING CUSTOMERS AND ECOSYSTEM PARTNERS ACROSS MULTIPLE GEOGRAPHIES AND END MARKETS

MOBILE WORLD CONGRESS

Engaging telco customers on the benefits of Open RAN for 5G to support new SW defined use cases and the convergence with autos

BEIJING AUTO SHOW

Showcasing strong local leadership team and full system capabilities tailored for the needs of SDVs and the local market





1Q 2024 vs. 1Q 2023

STRONG MARGIN IMPROVEMENT DRIVEN BY ONGOING COST ACTIONS

(\$ Millions, except per share amounts)	1Q 2024	Fav / (Unfav)	COMMENTS
REPORTED REVENUE Adjusted Growth % ¹ Growth Over Market	\$4,901	\$83 2% 3%	 Strength in Active Safety offsetting lower UX S&PS growth including strong China performance High Voltage down (4%)
EBITDA ² EBITDA Margin	\$720 14.7%	\$126 240 bps	EBITDA up 21% YoYMinimal YoY impact of foreign exchange
OPERATING INCOME ² Operating Margin	\$544 11.1%	\$107 200 bps	 Cost reductions and manufacturing performance offset labor costs and inflation Strong engineering performance, including rotation to best cost locations
EARNINGS PER SHARE ² Growth %	\$1.16	\$0.25 27%	 Completed \$600M of share repurchases 20.6% adjusted tax rate Motional JV equity loss of \$69M
OPERATING CASH FLOW	\$244	\$253	 Strong cash generation driven by higher earnings and improved YoY working capital investment Capital expenditures of \$265M

1. Revenue growth excludes impact of foreign exchange and commodities.

2. EBITDA, operating income and EPS adjusted for restructuring and other special items; see appendix for detail and reconciliation to US GAAP.

1Q 2024 Revenue

POSITIVE GROWTH OVER MARKET ACROSS REGIONS





1. Revenue growth excludes impact of foreign exchange and commodities.

2. Asia Pacific adjusted revenue growth of 7% and growth over market of 8%.



1Q 2024 AS&UX Recap

STRONG YEAR-OVER-YEAR REVENUE GROWTH AND SIGNIFICANT MARGIN EXPANSION



1. Revenue growth excludes impact of foreign exchange and commodities.

2. Adjusted for restructuring and other special items; see appendix for detail and reconciliation to US GAAP.



1Q 2024 S&PS Recap

SOLID EXECUTION DESPITE DECLINES IN HIGH VOLTAGE REVENUE



1. Revenue growth excludes impact of foreign exchange and commodities.

2. Adjusted for restructuring and other special items; see appendix for detail and reconciliation to US GAAP.

2024 Macro Overview

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OUTLOOK REFLECTS LOWER VEHICLE PRODUCTION; ADJUSTMENTS TO KEY RATE ASSUMPTIONS

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	GLOBAL		NORTH AM	ERICA	
			36% of Revenue ²		
	FY 2024	Prior 2024 Guide	FY 2024	Prior 2024 Guide	3
	~5% Aptiv ¹	7% Aptiv ¹	9% Aptiv ¹	11% Aptiv ¹	
	(1%) Production ³	~Flat Production	~Flat Production	1% Production	E
·	~ 6% GoM	6-8% GoM	~9% GoM	10% GoM	
	Expecting prodQ2-Q4 Copper	luction at ~93.5M units	Expecting produce Q2-Q4 MXN: 17.	ction at ~16M units	
		n America 2% of Revenue			
	2. % of 2023 Reven	iue.	Guidance; excludes impact of forei includes light and commercial vehi		odities.



Expecting production at ~18M unitsQ2-Q4 EUR: 1.10



- Expecting production at ~31M units
 - Q2-Q4 CNY: 7.15

Note: Rest of Asia Pacific 8% of Revenue²

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2024 Full Year Outlook

UPDATING FULL YEAR OUTLOOK

(\$ Millions, except per share amounts)	FY 2024	YoY Variance Fav / (Unfav)	FY 2024 COMMENTS
REPORTED REVENUE Adjusted Growth % ¹ Growth Over Market	\$20,850 – 21,450	\$1,099 5% 6%	Reduction in global vehicle productionLong-term GoM framework of 6-8%
EBITDA ²	\$3,150 – 3,300	\$437	 ~30% flow-through on higher revenue MXN Peso at 17.00 16% YoY EBITDA growth
EBITDA Margin	15.1% – 15.4%	130 bps	
OPERATING INCOME ²	\$2,425 – 2,575	\$373	Cost actions and performance18% YoY OI growth
Operating Margin	11.6% – 12.0%	120 bps	
EARNINGS PER SHARE ²	\$5.80 - 6.30	\$1.19	 YoY EPS growth of 24% Reflects benefit from Motional transaction and share repurchases ~17.5% adjusted tax rate
EPS, excluding Motional equity loss	\$6.70 - 7.20	<i>\$1.03</i>	
OPERATING CASH FLOW	~\$2,350	\$454	 YoY operating cash flow up 24% Share repurchase FY target increased to \$1.5 billion Capital expenditures at ~5% of sales

1. Revenue growth excludes impact of foreign exchange and commodities.

2. EBITDA, operating income and EPS adjusted for restructuring and other special items; see appendix for detail and reconciliation to US GAAP.



Updated 2024 Outlook vs. Prior Guidance

LOWERING VEHICLE PRODUCTION OUTLOOK, INCLUDING HIGH VOLTAGE





Note: Reflects midpoint of 2024 Guidance.

1. Adjusted for restructuring and other special items; see appendix for detail and reconciliation to US GAAP.



1H vs. 2H 2024 Walk

GROWTH IN 2H DRIVEN BY CUSTOMER LAUNCH ACTIVITY AND IMPROVED INDUSTRIAL GROWTH



RELEVANT COMMENTARY

- AS&UX growth driven primarily by ADAS launches on North America truck and SUV platforms, and launches with local Chinese OEMs
 - Wind River seasonality; stronger in 2H
- **S&PS** revenue growth driven by ICE platforms in North America and launch activity
 - Low voltage program ramp ups for large truck and SUV platforms in NA
 - Stronger industrial growth in engineered components
- OI driven by flow-through on higher volume and continued benefit from cost saving actions and performance initiatives

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Motional Update

MOTIONAL AGREEMENT REACHED; APTIV EQUITY INTEREST TO BE REDUCED FROM 50% TO 15%

- JV partner Hyundai Motor Group to invest \$475 million in Motional reducing Aptiv's common equity interest in Motional to ~44%
- Further agreement between HMG and Aptiv:
 - HMG to purchase 11% of Aptiv's common equity interest in Motional for \$448 million
 - Aptiv to exchange ~21% of common equity interest for preferred shares
- Aptiv common equity interest will be reduced from 50% to 15% upon completion of transaction
- Transaction close expected by Q3 2024 and is subject to customary regulatory approvals and customary closing conditions
- Full year pro forma EPS benefit of ~\$0.90; assuming close by September 30, 2024, EPS benefit of ~\$0.30





Strong Earnings Growth

EPS GROWTH OF 24%



RELEVANT COMMENTARY 24% YoY earnings growth \$600M capital returned to shareholders via share repurchases in Q1 Increased 2024 share repurchase target to \$1.5B, up from \$750M Benefit of reduction in Motional equity interest (reduced to 15% by end of Q3) Tax rate changing from 11.9% to ~17.5%; previously disclosed Pillar II impact

Summary

CONTINUED EXECUTION IN A CHALLENGING MARKET ENVIRONMENT

SOLID 1Q EXECUTION

Strong commercial momentum and margin improvement Continuing to proactively optimize cost structure, with focus on manufacturing footprint and rotation of engineering resources to best cost locations

DYNAMIC MACRO LANDSCAPE

- Return to growth above market, despite electrification slowdown in NA and Europe
- Persistent labor and material cost headwinds
- FX and commodity headwinds

UPDATED 2024 OUTLOOK

- Revised outlook based on reduced customer schedules
- Operational execution on new launches, cost actions
- Capital deployment strategy focused on returning value to shareholders



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YoY Revenue Growth Metrics

	1Q 2024
Reported net sales % change	2%
Less: foreign currency exchange and commodities	-%
Adjusted revenue growth	2%

	1Q 2024
Reported Revenue Growth	2%
Signal And Power Solutions Reported Revenue Growth	1%
Advanced Safety And User Experience Reported Revenue Growth	5%
Adjusted Revenue Growth ¹	2%
Signal And Power Solutions Adjusted Revenue Growth ¹	1%
Advanced Safety And User Experience Adjusted Revenue Growth ¹	5%

1. Adjusted revenue growth excludes impact of foreign exchange and commodities.



Non-US GAAP Financial Metrics: Adjusted OI

(\$ millions)	1Q 2024	1Q 2023
Net income attributable to Aptiv	218	162
Interest expense	65	67
Other (income) expense, net	(15)	1
Income tax expense	76	34
Equity loss, net of tax	69	82
Net income attributable to noncontrolling interest	6	3
Net loss attributable to redeemable noncontrolling interest	-	(1)
Operating income	419	348
Amortization	54	59
Restructuring	39	11
Other acquisition and portfolio project costs	28	14
Compensation expense related to acquisitions	4	5
Adjusted operating income	544	437

Non-US GAAP Financial Metrics: Adjusted EBITDA

(\$ millions)	1Q 2024	1Q 2023
Net income attributable to Aptiv	218	162
Interest expense	65	67
Income tax expense	76	34
Net income attributable to noncontrolling interest	6	3
Net loss attributable to redeemable noncontrolling interest	-	(1)
Depreciation and amortization	230	216
EBITDA	595	481
Other (income) expense, net	(15)	1
Equity loss, net of tax	69	82
Restructuring	39	11
Other acquisition and portfolio project costs	28	14
Compensation expense related to acquisitions	4	5
Adjusted EBITDA	720	594

Non-US GAAP Financial Metrics: Adj. NI Per Share

(\$ millions, except per share amounts)	1Q 2024	1Q 2023
Net income attributable to ordinary shareholders	218	146
Mandatory convertible preferred share dividends	-	16
Net income attributable to Aptiv	218	162
Adjusting items:		
Amortization	54	59
Restructuring	39	11
Other acquisition and portfolio project costs	28	14
Compensation expense related to acquisitions	4	5
Impairment of equity investments without readily determinable fair value		18
Loss on change in fair value of publicly traded equity securities	1	3
Tax impact of adjusting items (a)	(26)	(14)
Adjusted net income attributable to Aptiv	318	258
Adjusted weighted average number of diluted shares outstanding (b)	275.31	283.54
Diluted net income per share attributable to ordinary shareholders	0.79	0.54
Adjusted net income per share	1.16	0.91
Less: Impact of Motional equity loss	0.25	0.28
Pro forma - Adjusted net income per share	1.41	1.19

(a) Represents the income tax impacts of the adjustments made for amortization, restructuring and other special items by calculating the income tax impact of these items using the appropriate tax rate for the jurisdiction where the charges were incurred.

(b) In June 2020, the Company issued \$1,150 million in aggregate liquidation preference of 5.50% Mandatory Convertible Preferred Shares (the "MCPS") and received proceeds of \$1,115 million, after deducting expenses and the underwriters' discount of \$35 million. Each share of MCPS automatically converted on June 15, 2023 into 1.0754 Aptiv ordinary shares. Dividends on the MCPS were payable on a cumulative basis at an annual rate of 5.50% on the liquidation preference of \$100 per share. Prior to the conversion of the MCPS into ordinary shares in June 2023, for purposes of calculating Adjusted Net Income Per Share, the Company has excluded the MCPS cash dividends and assumed the "if-converted" method of share dilution (the incremental ordinary shares deemed outstanding applying the "if-converted" method of calculating share dilution are referred to as the "Weighted average MCPS Converted Shares" in the following table). The Adjusted Weighted Average Number of Diluted Shares Outstanding calculated below, assumes the conversion of all 11.5 million MCPS at the later of the beginning of the period or the time of issuance, and resulting issuance of the underlying ordinary shares applying the "if-converted" method on a weighted average outstanding basis for all periods subsequent to issuance of the MCPS. We believe that using the "if-converted" method provides additional insight to investors on the impact of the MCPS upon their conversion.

Shares Outstanding

(millions)	1Q 2024	1Q 2023
Weighted average ordinary shares outstanding, basic	275.19	271.01
Dilutive shares related to RSUs	0.12	0.16
Weighted average ordinary shares outstanding, including dilutive shares	275.31	271.17
Weighted average MCPS Converted Shares (a)	-	12.37
Adjusted weighted average ordinary shares outstanding, including dilutive shares	275.31	283.54

(a) The Weighted average MCPS Converted Shares assumes the conversion of all 11.5 million MCPS and issuance of the underlying ordinary shares applying the "if-converted" method on a weighted average outstanding basis for all periods subsequent to issuance of the MCPS and prior to their conversion on June 15, 2023.



Non-US GAAP Financial Guidance Metrics: Adjusted Operating Income

(\$ millions)	2024 ¹
Net income attributable to Aptiv	1,240
Interest expense	250
Other income, net	(50)
Income tax expense	325
Equity loss, net of tax	245
Net income attributable to noncontrolling interest (a)	30
Operating income	2,040
Amortization	220
Restructuring	160
Other acquisition and portfolio project costs	55
Compensation expense related to acquisitions	25
Adjusted operating income	2,500

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1. Prepared at the estimated mid-point of the Company's financial guidance range.

(a) Includes portion attributable to redeemable noncontrolling interest.

Non-US GAAP Financial Guidance Metrics: Adjusted EBITDA

(\$ millions)	2024 ¹
Net income attributable to Aptiv	1,240
Interest expense	250
Income tax expense	325
Net income attributable to noncontrolling interest (a)	30
Depreciation and amortization	945
EBITDA	2,790
Other income, net	(50)
Equity loss, net of tax	245
Restructuring	160
Other acquisition and portfolio project costs	55
Compensation expense related to acquisitions	25
Adjusted EBITDA	3,225

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1. Prepared at the estimated mid-point of the Company's financial guidance range.

(a) Includes portion attributable to redeemable noncontrolling interest.

Non-US GAAP Financial Guidance Metrics: Adjusted NI Per Share

(\$ millions, except per share amounts)	2024 ¹
Net income attributable to Aptiv	1,240
Adjusting items:	
Amortization	220
Restructuring	160
Other acquisition and portfolio project costs	55
Compensation expense related to acquisitions	25
Tax impact of adjusting items	(75)
Adjusted net income attributable to Aptiv	1,625
Adjusted weighted average number of diluted shares outstanding	268.50
Diluted net income per share attributable to ordinary shareholders	4.60
Adjusted net income per share	6.05
Less: Impact of Motional equity loss	0.90
Pro forma - Adjusted net income per share	6.95

1. Prepared at the estimated mid-point of the Company's financial guidance range.



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